

BROKER NAME

STATE OF OREGON, DEPART OF HUMAN SERVICES
OFFICE OF MEDICAL ASSISTANCE PROGRAMS

BROKERAGE OPERATIONS MANUAL
For

NON-EMERGENT MEDICAL TRANSPORTATION

January 2003

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DEFINITION OF TERMS

AIS - Automated Information System.

Advocate - Shall mean an individual or other entity requesting services on behalf of the client.

Attendant - A client escort provided and paid by the transportation provider in those instances where an attendant is required.

Broker - The local governmental agency that holds the Medicaid contract to provide non-emergency medical transportation to Medicaid eligible clients within a designated service area.

Brokerage - The service contracted to provide Screening and authorization for non-emergency Medicaid Transportation service for Medicaid clients. The Brokerage also subcontracts with transportation providers who provide service for Medicaid clients.

Client - An individual who is eligible to receive assistance under the Medicaid Program.

Client Preference - The brokerage will not make payment for transportation to a specific provider based solely on client or client/family preference or convenience.

Companion - A person who accompanies a client but who is not needed to provide personal assistance to the client.

Covered Medical Service - A medical service paid for by Medicaid. A client may be transported to any covered medical service, even if it is not included under their specific benefit package.

CSI- Customer Service Incident Report. Computerized form for documentation of complaints, concerns, or compliments regarding providers or The Brokerage staff.

CSR - Customer Service Representative. Staff member who takes telephone ride requests and enters information into the database.

Eligible Client - shall mean clients of OMAP living in the Service Area who seek medically necessary transportation services under the terms of the agreement with the State, and includes only those certified by the local branch offices of OMAP as clients.

Emergency Services - are not the responsibility of the Contractor. Emergency services do not require prior authorization and will be reimbursed by OMAP. Clients should call 911 to request emergency response.

Fair Hearing - The procedure by which a client may appeal a decision of the Medicaid Transportation Program under the law.

Lowest Cost - The rate per trip, including dispatch charges, vehicle maintenance, etc at which one Transportation Provider charges as opposed to another of comparable level of service. The Brokerage is obligated to choose the lowest cost, most appropriate level of service.

Medically Necessary - A service which is Medicaid eligible and reasonably calculated to prevent, diagnose, correct, cure, alleviate, or prevent the worsening of conditions that endanger life, cause suffering or pain, result in illness or infirmity, threaten to cause or aggravate a handicap, or cause physical deformity or malfunction, and there is no other equally effective more conservative or substantially less costly course of treatment available or suitable for the client requesting the service. "Course of treatment" may mean mere observation or, where appropriate, no treatment at all.

OMAP - The Department of Human Services Office of Medical Assistance Programs.

Personal Care Attendant - A client provided personal assistant.

Quality Assurance Personnel - OMAP/Brokerage personnel responsible for assuring the quality and safety of rides for clients.

Routine Trips - Group or individual trips taken more than once per month by the same rider(s) to the same destination. These are generally scheduled monthly.

Sanctions - Disciplinary actions taken against clients and providers within a brokerage.

Transportation Provider - Any public agency, private or private non-profit organization or individual who has been designated by the Brokerage to receive reimbursement for Medical Transportation at a negotiated rate, for medical transportation provided, as authorized, by the Brokerage. Transportation may include taxi, wheelchair van, public transit, stretcher car, secured transport, and volunteers driving their own vehicles.

Transportation Type - The type of transportation used to provide transportation services to clients. Types may include, but are not limited to, public or private fixed route service, exclusive ride service, or shared ride service.

Unscheduled Trip - this is a demand-response trip and is immediate in nature. These trips may occur outside of normal business hours.

Urgent Transport - Transportation provided on an urgent basis when prior authorization of transportation by the Brokerage is not possible due to office closure.

PRIMARY OPERATING COMPONENTS

Administrative Responsibilities

The responsibilities of the Administrative staff include the following:

- have a thorough understanding and knowledge of Medicaid rules, procedures, and policies
- assure quality Call Taking and Authorization service to include, but not limited to, assuring non-conflict of interests in the assignment of rides
- assure
- provide appropriate and timely training and program information to staff
- coordinate with Brokerage staff to improve and maintain service
- assist in the development or modification of local policies and procedures
- respond to client concerns, grievances, or appeals
- verify provider billing and prepare required reports and documents
- respond to provider concerns

CSR Responsibilities

The responsibilities of the **CSR** include the following:

- receive client requests for transportation
- verify Medicaid eligibility and covered services
- assess need for particular type of transportation
- determine no other transportation or funding source available
- maintain complete and appropriate documentation of ride requests and authorizations, problems that occur, and other information as needed
- have a thorough knowledge and understanding of Medicaid Transportation rules, procedures, and policies

Brokerage/Scheduling Department Responsibilities

The responsibilities of the Brokerage/Scheduling Department include the following:

- select least costly, most appropriate transportation

- assess mileage for Medicaid trips and assign estimated costs based on provider contracts
- maintain complete and appropriate documentation of provider problems and/or concerns
- arrange and examine provider schedules to assure timely pick up of clientele

Billing/Data Entry Department Responsibilities

The responsibilities of the Billing/Data Entry Department include the following:

- bus pass and ticket distribution and inventory
- data entry of all faxed ride requests
- completion of mandatory, daily computer hardware and software functions
- conduct contracted provider billing audits
- completion of spreadsheets, reports, and queries for administrative use
- provider instruction in computer use and billing functions
- provider audits as indicated
- quality assurance - investigate and document complaints. Follow-up with reports back to complaintant and to brokerage advisory committee. Provide outreach and training as required to clients, advocates and others who may interface with the brokerage.

SERVICE AREA

The Brokerage is responsible for providing non-emergency medical transportation to any Medicaid client when the trip originates within the **SERVICE AREA**. This may mean that on occasion the Brokerage will transport clients from other counties to and from their appointments while they are receiving medical treatment in the tri-county area. In addition, the Brokerage is responsible for all non-emergency trips to return clients back to their home counties when treatment or hospitalization is complete.

On an exception basis, the Brokerage may provide routine trips for special medical needs from adjoining counties.

CONFIDENTIALITY

By state and federal law, the Medicaid Transportation Brokerage is required to maintain client confidentiality except with regard to such information as is necessary to authorize and order medical transportation. All Brokerage staff will be required to sign a

Confidentiality Statement.

Personal information about clients or medical diagnoses is not to be relayed to the transportation providers. Information which is important to meeting the client's needs can be relayed to providers such as:

1. Physical limitations
2. Need for assistance
3. Special equipment used by client
4. Emotional or mental problems affecting client during transport
5. Need for assistance entering or exiting a vehicle or getting to or from the vehicle and home or medical office

Inquiries

Calls may come into the dispatch with the caller either wanting to share information about a client or requesting information about a client. Staff should be very careful under both circumstances. Procedures for handling such calls is as follows:

Information about a client

The callers should be referred to the supervisor or Brokerage Manager if a caller wants to "tell us" something about a client or their use of transportation. Under no circumstances is the caller to be made aware that we even know the client or provide services.

If the caller is a case manager or other branch representative, the caller is asked for their branch number and case manager ID code. If they are unable to provide this information then they should be asked for a telephone number where they can be reached. The information should be verified with the branch office, and the call returned. The Brokerage can share all information about a client with the branch case manager or Transportation Clerk.

If someone calls and needs to get information to a client or wants information such as a client's address because they need to "deliver something" for example, do not provide the information. Take a message and assure the caller that it will be given to someone who can follow up (again, do not verify that the client is served by the Brokerage). They can then call the client and give them the information or can relay the information to the client's branch.

When in doubt, check with the supervisor or Brokerage Manager

CALL TAKING

Medicaid clients, case managers, hospitals, nursing facilities, or client advocates such as family members or neighbors will call the dispatch to request rides to and from medical appointments. When all lines are busy, calls are answered in the order in which they came in. Information is entered into the computer during the call. The Brokerage staff should remain courteous and helpful at all times. Clients should always be referred to by last name.

To encourage clients to call in advance, staff should acknowledge clients for being responsible by calling early or having the information needed readily available. **CSRs** can say things such as "Thank you for calling us well in advance" or "Thank you for having all the information ready for us."

Abusive Callers

The Brokerage staff are not expected to continue a conversation when the caller becomes verbally abusive. The Staff member should let the caller know that they are going to hang up, then do so. Any incident which results in the Brokerage terminating the call because of inappropriate language or direct insults should immediately be reported to the supervisor or Brokerage Manager and documented as an incident report.

Under no circumstances should any staff member use abusive language or in any way threaten or insult a caller.

ELIGIBILITY VERIFICATION

The Brokerage shall verify Medicaid eligibility of persons who request transportation to medical services. In order to be transported to a medical service, the client must be currently eligible under the Medicaid Program.

To determine client eligibility for Medical Assistance Transportation:

1. Ask the caller for the client name and enter it into the computer.
2. If the client cannot be located by name, ask for the client ID number (the identification number on their Medical Identification Form) .
3. Call the State client eligibility information line at 1-800-522-2508.
4. Check State computer system. (OLGR) if available.
5. If client eligibility cannot be determined by any of the former methods, call the client's branch office and have them verify eligibility.
6. If eligibility cannot be verified, transportation cannot be authorized.
7. Document caller's name, address, and phone number to use for denial letter.

AUTHORIZATION OF TRANSPORT

After verification of eligibility for Medicaid Transportation, The Brokerage completes the authorization as follows:

1. Determine if the request is for transportation to a ~~covered~~ medical service.

2. All callers who request out of state transport for medical care shall be referred to the client's branch.
3. All clients will be screened for alternative transportation resources each time they request transportation. Key questions to ask:
 - a. Do you have some way you can get to your medical appointment; friend, relative, neighbor, do you own a car?
 - b. How did you get to your last medical appointment?
 - c. How far do you live from the nearest bus stop?
 - d. Is there some reason you cannot use the bus?
 - e. Has anything changed since the last time you used transportation; if so, what?
 - f. Is there someone who could volunteer to provide transportation if your branch reimbursed them for mileage?
4. Multiple trips from the same location to the same medical provider may be authorized at one time and entered into the data base. Authorize no more than one month at a time. As an exception to this, life sustaining rides such as dialysis are authorized two months at a time.
5. All information must be entered into the computer data base. If the computer is down, verify eligibility by calling AIS or the branch, and record the trip information on forms provided for later entry into the computer.

Screening Procedure

1. Assess client need for transportation
 - a. Is client Medicaid eligible
 - b. Is client going to covered medical service
 - c. Are other transportation resources available to client
2. Assess client ability
 - a. Is client ambulatory
 - b. **Client age - under 13 with no escort - authorize non-fixed route transport**
 - c. Does client have assistance available; escort or personal care attendant
3. Assess client special conditions, or needs
 - a. Does the client have a physical disability or medical condition which affects the ability to use public transportation
 - 1) May require letter from physician
 - 2) Non-bus transportation may be authorized until receipt of physician verification
 - b. Is the client mentally challenged
 - 1) What is the client's level of functioning
 - 2) Are there safety issues regarding transport of this client -who is at risk, what is the risk
 - 3) Is the client able to learn how to use fixed route transportation
 - c. Emotional issues

- 1) Is there a safety risk due to client's emotional status -who is at risk, what is the risk
 - 2) Will the client go to the appointment on fixed route
4. Determination of level of transport
- a. Client not able to use fixed route transportation
 - 1) Assign appropriate non-bus transport
 - b. Client appears able to use bus
 - 1) Continue with assessment
5. Assessment of appropriateness of authorization of bus transport
- a. Is the client capable of using fixed route
 - b. Does client already have a bus pass
 - 1) Who provided pass
 - c. Assess specific trip characteristics
 - 1) Distance from bus stop
 - 2) Number of transfers needed
 - 3) Accessibility of stop
 - 4) Safety in accessing bus
 - 5) Length of trip
 - 6) Other
 - d. No barriers or issues regarding use of fixed route bus, authorize bus tickets or pass
 - e. Fixed route determined not appropriate - authorize alternate transport

Closest Provider of Type

Clients should not be transported long distances for routine medical care. If there is a provider closer to where the client lives, the client should change providers to avoid long transports. The client should be sent a letter (see appendix) which informs the client that they need to change providers. The general rule is that the client should go to a provider who is located in the same city or town in which the client resides or a provider who is less than 30 miles from their home.

Exceptions: Clients who have assigned providers (such as Kaiser) or who are on managed care do not necessarily have a choice about where they go for treatment or care. Managed care clients can be asked to choose a different provider. If a client is resistant to changing, ask for verification from their care provider that it is essential that they continue with the same provider. Decisions will be made on an individual basis taking into account medical necessity, emotional consequences, and other factors affecting the client which may make it reasonable to continue with the same provider.

Clients who refuse to change providers even though there appears to be no qualifying reason to continue with the same provider will be denied transportation to that provider. The client can choose where they go for medical care but Medicaid Transportation is not obligated to transport a client out of the local city or area. The client will bear the cost of the transportation.

Transportation is provided to medical providers in the client's town or city of residence.

Exceptions to this limitation include:

1. Clients who are assigned to providers such as Kaiser or other Health Maintenance Organizations.
2. Clients who are on managed care who are restricted to one provider.
3. Third Party Providers; the client has other medical insurance such as Veterans Administration Services or Medicare which must be used first.
4. Clients who have special needs which cannot be met in their local area or city of residence.
5. Written documentation is obtained from the medical provider Stating that the current provider is the only provider who can give the client the medical attention needed.
6. Other factors for consideration include: continuity of care, emotional consequences of attempting to change medical providers, and other factors. When in doubt refer to The Brokerage contract manager.

Clients who are in the following circumstances will be told to change providers if they want to continue receiving Medical Transportation Services:

- Clients who are assigned to an HMO will be asked to go to the closest clinic or provider for medical care.
- Clients who are restricted to a specific provider will be asked to select a provider located close to their residence if they have not already done so.

Selection of Transportation Provider

Determine the type of transportation most appropriate for the client's needs. Factors which need to be taken into consideration in determining the most appropriate type of transport include:

- Client ability to use different types of transport
- Client need for special type of transport or vehicle
- Distance from medical provider
- Frequency of transport
- Availability of transport

After the type of transportation needed has been authorized, select the least costly provider from among those available to provide that type of service.

If there is a concern regarding service quality with a transportation provider, report the concern to the Brokerage Manager.

Obvious serious injury or illness such as loss of consciousness, broken bones, bleeding, etc., are emergencies. The Brokerage does not provide emergency transport. Refer to page 23.

Estimate of Ride Cost

The estimated ride cost is the best estimate of mileage charges plus trip rates and any additional charges. The Transportation Provider bill should be within a reasonable margin of the estimated amount. When the billing is verified, bills outside the acceptable limits must be reviewed to determine if the charge is legitimate or if there are other factors affecting the cost which were not included in the original estimate. Questionable billings will be resolved with the transportation provider prior to reimbursement.

Refer to current matrix to assist with cost estimates.

Provider Preference

A client may indicate a preference but the Brokerage cannot guarantee a preferred provider will be assigned.

Advance Authorization

On occasion The Brokerage may want to prior authorize a ride for a client before the exact date or type of the transport is known, e.g. expectant mothers, clients awaiting transplants or other situations when it is known in advance that a transport will be needed. The client can be authorized to use more than one type of transport or more than one transportation provider of the same type of transportation depending on the need at the time of the ride.

Hospital Patient Transport

Certain hospitals may have admitted a client but not have equipment for certain services, testing, or X-rays ordered by the client's attending physician. The client may have to be transported to another hospital where the testing or service can be provided. In these instances, and where the client is transported back to the admitting hospital within **24** hours, the provider must bill the hospital for the transports. No authorization by the Brokerage is appropriate for these transports since the hospital reimburses the transportation provider directly.

Same Day Request

A significant number of ride requests will be for same day service. Dispatch is obligated to authorize transportation for same day service up to the time of the appointment. The Brokerage may use discretion in authorizing rides for same day service. Rides should always be authorized if the medical service is:

- Urgent
- Necessary for continuity of care
- Needed for medical monitoring

- Client has been told by physician to go in for same day treatment or testing
- The appointment is for dental care (dental care is extremely hard to find and clients should not be asked to reschedule)

Clients who request same day transport on short notice may be told that they **will** be transported as soon as transport can be arranged. The Brokerage can call the medical provider and explain that the client may be delayed due to the unavailability of timely transport.

Clients who call for same day transport for routine or non-emergent medical care may be told to reschedule their appointments so that appropriate transport may be arranged (i.e. routine physical examinations; immunizations).

When requesting that the client reschedule, the Brokerage should make a determination about the caller's ability to arrange transportation in advance and the probability that the client will follow through with a subsequent appointment.

DOCUMENTATION AND DATA

All rides must be documented on the computer data base.

Individual documentation should be maintained in a variety of circumstances including:

1. Clients have complaints about the service.
2. Clients were denied service for any reason.
3. Clients are in conflict with the program or program staff members (such as demanding transportation modes other than those authorized, threats to call the governor, etc.)
4. Errors were made in transportation authorization or assignment by program staff,.
5. Problems occur with a transportation provider.

The Brokerage staff should carefully document the substance of conversations with clients or other individuals in each of these instances, noting the time and date of the contact, what was said, and any agreement by either the staff or the client about further steps to take. Please refer to Complaint Procedures and "Handling Complaints".

Computer Failure

Record the ride information on the Ride Request Form for later data input. For new clients, always verify eligibility with the state AIS before authorizing transport. For current clients, when it can be reasonably ascertained that their eligibility has not changed and probably will not change (as in the case of an older or disabled person) they should be asked to provide the end eligibility date off their Medical Identification Card. Complete just the Ride Request Form. Provider should be called if it is a same day ride request.

Computer Data Input

No changes in computer input or call taking procedures should be made without thorough discussion with the Brokerage Manager and agreement that the same procedures will be

followed by all staff. It is important that all documentation be consistent so that the data and reports will be accurate and billing procedures will correctly match ride authorizations against billed rides.

TRIP VERIFICATION

Five percent of all trips must be verified. Verification means that the medical provider is able to confirm that a client who was transported actually received a medical service.

The Brokerage does not need to verify each medical trip requested by a client. All verifications will be documented in the computer data by noting the date verified and the name or position of the person at the medical provider's office who verified the appointment (nurse, receptionist, etc.).

If the medical provider does not verify the appointment, i.e. the client did not have an appointment on the specified date or did not show up for a scheduled appointment:

- a. Contact the transportation provider and confirm whether the trip in question was provided as billed.
- b. Send the client a letter stating that our information indicates they were not at the medical appointment or service for which they received transportation and future unverified trips may result in a referral for fraud.
- c. Verify each future appointment for that client before authorizing transportation and after the transportation was provided
- d. Note in client file to verify all trips.

CONTINGENCY PLANS

The Brokerage must have a system to ensure that in the event of a major problem or complete system shutdown, at a minimum, that the life sustaining ride needs of the clients are met.

CONTACTING MEDICAL PROVIDERS

When contacting medical providers give the name of the staff member, the program, and the reason for the call. Ask them to verify that the client saw the medical provider on a specific date. A yes or no answer is sufficient.

If medical providers do not want to provide the information needed to verify a client's trip, document that in the file.

EXTRAORDINARY TRANSPORTS

Occasionally a person may have to be transported with special equipment or need special handling, such as needing multiple attendants. In the case of an extraordinary need, ride cost may be negotiated with the provider which may be different from the contracted rate. Very costly transports should be negotiated to attempt to obtain a reduced rate for the trip. The situation and the client's needs should be discussed with the supervisor or Brokerage

Manager prior to negotiating with the provider.

Out-of-Area Trips

Trips provided to clients to counties that are outside the brokerage service area should be negotiated with providers. Three bids should be obtained, if possible, with the lowest bidder assigned the ride. All bids should be noted in the trip record.

Special Considerations

Clients who need to be transported in a prone or supine position should be authorized a stretcher car transport. There are several issues with supine transports of which The Brokerage staff must be aware.

Local Ordinances

Certain types of transports are regulated by local ordinances and must be adhered to by the Brokerage. This may create a need for rides at a mode other than requested.

Out-of-Area Stretcher Car Rides

Out-of-area supine transports should be negotiated with a minimum of three companies and the ride assigned to the lowest cost provider. All bids should be noted in the trip record.

Stretcher Car or Wheelchair Transports to Emergency Rooms

Ambulance companies are unable to transport to Emergency Rooms whether it is a stretcher car or wheelchair transport. If a client needs to be seen at an Emergency Room, for urgent, but not an emergency visit, and needs a higher level of transport (wheelchair van or stretcher car), only Non-Ambulance companies may accept the trip. An exception to this is if the client is going to meet their doctor at the Emergency Room for a prescheduled appointment. Document information in the detail section of the software.

Transport not Available

When an appropriate provider is not available to provide a trip to a client, and the trip is necessary or urgent, The Brokerage should authorize the next higher level of transport for the client. For example, if a taxi is not available, contact a wheelchair provider to see if they could provide the trip. The client must be notified if a higher level of transport is authorized. The client may not want to use a different level of transport or may be upset by the change.

DENIAL OF SERVICE

Clients may be denied a ride for the following reasons:

1. They are not Medicaid eligible,
2. They are not going to a covered medical service, or
3. They have transportation resources available to them.
4. Suspension

5. Capacity

If the Brokerage determines a transport should be denied, the reason for denial must be discussed with a supervisor or Brokerage Manager as an immediate second level of review prior to telling the client service is denied. Only if the supervisor or Brokerage Manager agrees that denial is appropriate will service be denied. If transportation is denied, a Denial Letter must be sent to the client within 72 hours stating the specific reason for denial and providing information about how to request a review or fair hearing. A copy of the letter is sent to the client's branch office. A copy of the letters must be retained in a separate file.

Complete the Denial Letter as follows:

1. Head the letter with the client's prime number, name, and address.
2. Date the letter.
3. Put in the date the request was made by the client (not the date of service which may be different).
4. State the type of request including the destination, the type of transportation requested, the date and time of the appointment and the type of medical service.
5. State the reason(s) the request was denied including such things as a) other verification you did such as checking to see if there was an appointment scheduled with the medical provider, b) the client had transportation available to them, c) the transport was not to a covered medical service.

COMPLAINTS/RIDE DENIALS/SUSPENSIONS

When the client has a complaint that the staff member is unable to resolve, the client shall be offered the option of talking immediately with a supervisor. The complaint is documented for later investigation by a supervisor and appropriate action taken. If a complaint cannot be resolved to the client's satisfaction, the client has the right to request formal review through the "Review and Fair hearing Process". For further information about how to deal with complaints refer to the appendix.

Review and Fair Hearing Process

Complaints related to the local dispatch may be reviewed in either or both of the following ways:

Local Process

The complaints are reviewed by the Supervisor or Brokerage Manager. All complaints must be submitted to the Brokerage program by phone (LOCAL NUMBER or TOLL FREE NUMBER) or in writing to:

BROKERAGE NAME
ADDRESS
CITY, STATE ZIP
Fax: NUMBER

Upon receipt of the letter or telephone call, a CSI will be completed and will be reviewed by a Supervisor or Brokerage manager. Information reviewed and decisions of the Supervisor or Brokerage Manager will be documented in the CSI.

State Level Process

The client may complete a request for hearing available through branch office.

If the client requests a hearing the client has a right to legal counsel or to have another person represent them at the hearing. The client may be able to obtain legal services from a Legal Services Office or the Oregon Bar Association in the local area.

Any staff member with knowledge about the circumstances under review may be called as witnesses in a fair hearing process. It is essential that thorough documentation is available to support any testimony or respond to issues under investigation in the fair hearing.

CLIENT CONVENIENCE

Medicaid does not pay for transportation as a convenience to clients. For example, if a child needs to go to the physician and the mother has other children who cannot be left at home, Medicaid will not provide transportation for the other children to either accompany the parent to the physician or to be taken to a care provider. If the client needs assistance with other aspects of the arrangements for transportation such as child care, the client should be advised to contact their case manager.

In some instances it may be appropriate to pay for additional passengers such as an urgent late night non-emergency ride when there is no one available to stay with additional children.

PERSONAL CARE ATTENDANT

It is the client's responsibility to provide a personal care attendant if one is required.

A personal care attendant may ride free when required to accompany a client to a medical appointment. Transportation will be provided for a personal care attendant to go to a medical facility to accompany the client home. Clients who require a personal care attendant are generally children, but other clients, depending upon their medical/mental/physical condition, may also require a personal care attendant. Taxi and wheelchair companies provide transportation for one personal care attendant at no extra charge. The Brokerage will provide the bus ticket for the personal care attendant if the client travels by bus.

Providers of wheelchair van, stretcher car, taxi, and other types of transport are not reimbursed for the personal care attendant when the attendant is necessary to accompany a child or otherwise fragile client to or from a medical appointment.

A person who accompanies a client but who is not needed to provide personal assistance is a companion and must pay the fare for an extra passenger if space is

available.

Paid Provider Attendant

Industry standard is for stretcher car providers to have a minimum of two attendants, one of whom is the driver, during transport. Wheelchair transport providers generally transport using just the driver. The average stretcher car or wheelchair van transport will not require additional (extra) attendants.

If a client's condition or circumstance requires the use of one or more "extra" attendants during transport, authorization may be given.

Example: Extremely obese client needing transport to or from medical care would require one or more "extra" attendants. Typically ambulance or stretcher car gurneys and other medical equipment are designed to withstand weight up to 300 pounds. The provider will generally let the scheduler know when "extra" attendants are required in order that they may provide the safest transport possible for the client.

NO-SHOW

Clients who are not at the pickup point are a no-show. Transportation providers do not receive payment for no-shows. Charging clients for no-show rides is prohibited.

Upon notification and verification of a no-show, a No-show letter is sent to the client and a copy to the case manager. Acceptable reasons for a no show might include the case of a client who has Alzheimers and forgot the appointment or a client who had an emergency. Unacceptable reasons might include a client whose neighbor offered them a ride and they did not cancel. Each no-show shall be documented on the computer. The No-show letter will advise the client that repeat no-shows may result in refusal by the transportation provider to provide a ride when requested by that client.

Three (3) no-shows within a rolling 30 day period will result in a 30 day suspension of services.

AFTER HOUR TRANSPORTATION

On occasion Medicaid clients may need transportation to medical services on an "urgent" basis when the dispatch is not available to authorize such transportation. Urgency care is medical care for a medical situation which is not life threatening but which cannot be delayed and could not be anticipated such as:

- child who develops a high fever
- a fall resulting in pain or discomfort
- a dental emergency (pain or broken tooth)
- rash or other condition which requires treatment to relieve discomfort

Rides which are ordered directly by clients during times when the Brokerage is not open

must be authorized after the fact. These rides will be reviewed for appropriateness considering the following:

- 1) Was the client eligible for service, and
- 2) Was the ride necessary because of an urgent medical need, and
- 3) Was the appropriate ride used for the client condition and need, and
- 4) Was the client unable to know in advance so the ride could have been requested through the dispatch during regular business hours (**HOURS OF OPERATION/DAYS OF OPERATION**)

The provider should contact the Brokerage and notify the Brokerage of the ride. A staff member will then create a note in the detail section of the software for the ride and notify the provider of the ride number for billing purposes.

Some clients may use urgent rides to avoid going through the dispatch service to obtain authorization. If, after verification the ride is not appropriate based on the above criteria, the client should be sent a letter notifying them that it was determined they used transportation services inappropriately.

BUS PASSES AND TICKETS

Many clients should be able to travel by bus. The Brokerage determines the type of ticket or pass ordered for the client by determining how many rides the client requires during a certain period and comparing the cost of the individual tickets to the cost of a pass for the period. Passes should only be authorized if the cost of individual tickets exceed the cost of the pass. Otherwise tickets should be issued for the exact number of rides.

Additional Bus Pass/Ticket Information

Clients may not under any circumstances pick up bus passes or tickets at the Brokerage office. All passes and tickets will be mailed. If a pass or tickets are mailed to a client and they call to report that they did not receive them, the situation must be explored as to circumstance before making a determination about whether to replace the tickets or pass. A client may have the tickets or passes mailed to an alternate address or their branch in the event they have no permanent address, or they want to insure receipt.

If a client calls to request additional tickets because they used tickets issued by the Brokerage to take non-medical trips, the request should be denied. Tickets for clients without a permanent address must always be mailed to the clients branch office.

If a client has only one appointment but anticipates needing to go to the physician for additional trips, a book of tickets may be issued and the client can call and request more tickets when those are gone. The client must keep track of the medical

appointments the tickets were used for and those trips must be entered after the fact into the data base.

If a client who is able to use the bus calls for transportation too late to receive tickets in the mail, The Brokerage should make a determine whether or not the client can reschedule the medical appointment. If the client knew about the appointment well in advance but did not call to arrange transportation on a timely basis, the appointment should be rescheduled if it is not a dental appointment, and:

- 1) It is for routine care,
- 2) The client's health or safety will not be adversely affected by changing the appointment, or
- 3) The appointment is not necessary to maintain ongoing medical monitoring or treatment (such as chemotherapy, weekly tests, etc.), and
- 4) The client is capable of making transportation arrangements in advance.

Clients should be continually educated about the necessity of calling well in advance of their need for transportation in order to enable the Brokerage to make the most appropriate ride authorization. Clients should also be encouraged to cancel or change ride arrangements as soon as the need for change is known.

Clients who are unable to use fixed route because they cannot climb the steps of the bus can ask the operator to use the lift to assist them in boarding. Inability to climb the steps is not sufficient reason to authorize alternate, more costly transport.

Clients who are able to use public transit, even if they use an assistive device or wheelchair, should be authorized transportation on the bus system unless any of the following apply:

1. The client lives too far from the bus to travel to the nearest bus stop using their assistive device or wheelchair.
2. The client will have too great a distance to travel to get to their medical provider from their destination bus stop.
3. The bus on their route is inaccessible.
4. The trip on fixed route presents a danger to the client because of factors like the location of the stop (e.g. must cross busy highway to access the stop), lack of shelter in inclement weather, etc.

Clients may be authorized to take the bus for one trip and a different mode of transport for the return trip. For example, a client who is going in for day surgery may be able to take the bus to the facility, but may need to have a taxi authorized for the return trip. Clients may also be transported by taxi or other mode to the nearest transit facility or

stop and continue a trip by bus if that is a reasonable trip arrangement. Bus tickets or a pass will be provided to continue their trip from there.

CHILD RESTRAINTS

Child restraints are not required in public commercial transportation vehicles such as taxis or wheelchair vans. However, child restraints are required for all children up to age four (4) or 40 pounds in all private, personal vehicles. Regular automobile seatbelts and shoulder harnesses are not considered appropriate for children under age four or under 40 pounds in weight. Parents are responsible for providing appropriate car seats for children.

EMERGENCY RESPONSE

If a staff member is talking with a client who appears to have symptoms of a medical emergency, the client should be directed to call 911 for emergency response. If the staff member determines that the caller is unable to contact 911, or the caller is unwilling to call 911 even though the situation appears to be an emergency, the staff member should tell the client that the CSR will call 911, then contact emergency response on another line, and maintain phone contact with the client until help arrives. Symptoms to be on the alert for include but are not limited to: difficulty breathing, chest pain, serious injury, bleeding, dizziness, unconsciousness, or severe pain. Staff members should always be alert for symptoms which would indicate a medical emergency. At no time is the The Brokerage to inform the client to call an ambulance company directly (call 911). The Brokerage staff should not be communicating with 911 unless the client is not able to make the call and The Brokerage has determined it is a life threatening emergency. See Oregon Administrative Rule 410-136-0200 for additional symptoms.

PHARMACY

Trips to the pharmacy are rarely authorized. If the client requests a trip to pick up a prescription, other methods of obtaining the prescription need to be explored by the client first:

- 1) Asking the pharmacy to deliver (most pharmacies have local delivery service).
- 2) Use the pharmacy mail order service.
- 3) Ask the client to find out if the prescription can be provided through the OMAP mail order pharmacy program. If the client is unsure how to access the mail order program, the client should contact the case manager.

In the case of an emergency, transport to a pharmacy or pickup and delivery of a prescription may be authorized. The client must be transported to the pharmacy for payment to be made for the trip.

To determine whether or not to authorize a trip to the pharmacy the following should be considered:

- The prescription must be filled immediately (can't wait, e.g. insulin)
- The pharmacy does not mail
- The pharmacy does not deliver
- There was an error when the prescription was initially filled (client given the wrong medication)
- The client's condition will deteriorate if the prescription is not filled immediately

Under no circumstances should a transportation provider (driver) pick up or sign for a client prescription medication.

CLIENT ABUSE OF TRANSPORTATION SERVICES /SUSPENSION OF SERVICES

If it is determined that a client has been abusing services, i.e. consistent no-show rides, the Brokerage may suspend the client for a maximum period not to exceed 30 days. A client may be suspended for three (3) no-show rides within a rolling 30-day period. A letter must be sent to the client and the branch for each no-show with the potential sanction to the client outlined in the letters. A client must be reinstated after the 30-day suspension and a new rolling 30-day period will begin.

TEST OF REASONABLENESS

When in doubt about the proper decision regarding transportation for an individual client, use reasonableness as a guide. Determine what could be expected of someone from the general public in a similar circumstance and make a decision taking into account the individual's needs or limitations. For example, if an older person routinely takes the bus to the Senior Center but requests a taxi for medical transportation, it is quite likely that a bus could be authorized for routine medical transportation also.

Always take the client's condition and/or capabilities into account when making a ride determination about what type of transport the client can use. It may be reasonable to expect a healthy **24** year old to transfer twice to get to a medical appointment, but not appropriate for an otherwise healthy, but frail 85 year old to do the same. Patients with mental or emotional problems may not be able to manage the stress of complicated transportation arrangements.

If the information about their condition that a client provides indicates the client can take a specific type of transport, e.g. a bus, but because of other circumstances the client states that form of transport is unacceptable, authorize a higher level of transport for the current trip. Advise the client that you will be requesting written information from their medical provider via fax. Authorize higher level of transport until The Brokerage receives information from the doctor. Document all information received and maintain any written correspondence in a client file. (See appendix for example of letter).

COMMUNICATION WITH BRANCH OFFICES

General

The following information should always be sent to the branch offices:

Denial Letter (copy)

No-show letter (copy)

Change in client condition; recent injury, medical crisis, etc. (phone call)

Information which might indicate abuse is occurring (e.g. repeated trips to the emergency room for childhood injury) (phone call)

Other written communication sent to the client (copy)

Fraud Referral

If clients have moved or have other changes in demographic data such as new telephone number, ask if they have notified their branch office. If they have not, direct them to notify the branch.

Case managers may call at any time and request or offer information about their clients. It is not a breach of confidentiality to share information with the branch or the case manager regarding clients who use the Brokerage service.

Services for Children

Case managers submit the initial trip order, but subsequent changes or continuation of ongoing rides should be made by a foster parent or therapist if the case manager noted the names and phone numbers on the ride request.

Children age 13 and older and all children with escorts must be assessed for their ability to use bus transportation. Teenagers who already know how to use the bus and who may already have bus passes will rarely be considered for taxi trips to their mental health therapy appointments.

TYPES OF TRANSPORTATION

Public Transit

Public Transit is fixed route transportation provided by public buses. When making a determination about whether or not a client can use the bus the following circumstances should be taken into consideration:

1. How far is the nearest bus stop from the client's residence?
2. Can the client reasonably get to the nearest bus stop?
3. Does the bus go reasonably near the client's medical provider?
4. Are there other circumstances which affect the client's ability to use the public bus such as having to walk a long distance with several small children, weather conditions, safety, etc.

If in doubt about whether a client is physically able to use the bus, contact the medical provider for an opinion.

Taxi

Clients who do not have access to a bus and for whom no other less costly form of transport is available may be authorized to use a taxi. Clients who are physically unable to use a bus may also be authorized to use taxi in the absence of alternate transportation. Advise clients that solicitation of tips by the driver is prohibited.

Wheelchair Transport

Wheelchair van transport is transportation provided by a wheelchair lift equipped vehicle to a client who uses a wheelchair.

Transportation is generally a "door to door" service. At times, an individual being transported must be picked up inside their residence and taken inside their destination (escort by the driver).

Ambulance

Non-emergent ambulance transport is used for clients who need medical monitoring or medical services during transport. If a client needs medical monitoring or services en route, direct the client to call the branch to request non-emergency ambulance transport. The Brokerage may not authorize non-emergency ambulance services.

Emergency transportation is also provided by ambulance services. Authorization for emergency transportation is not a responsibility of The Brokerage, and the client should contact 911 emergency service directly.

Stretcher Car

Stretcher car transportation is transportation provided by a vehicle which can transport a client in a prone or supine position. The client does not require any medical care or observation en route, but cannot be transported in a vehicle where they must sit erect. The client may have medical equipment that must be transported with them.

Secure Transport

Secure transport is provided when a client cannot be transported by other means due to behavioral problems. Secure transport may be needed to transport a youth to a treatment center, transport someone who is under the influence of drugs or alcohol and presents a danger to self or others, and in other similar situations. Clients may need to be restrained during transport. Most requests for secure transport will come from case managers or medical staff. CSRs should make certain the client is eligible for Medical Transportation services and is going to a covered medical service.

In order to provide appropriate service, The Brokerage informs the secured transport provider staff what they might encounter. To ensure the safety of the client and the secured transport provider staff during transport, The Brokerage needs to provide additional information about the client condition, history, etc. Note additional information in the detail section of the software record, so that the Brokerage may inform the secured transport provider of any specific needs.

Volunteer Transport

Clients may be transported by volunteer programs. Some programs offer van transportation, including wheelchair equipped vehicles, and others provide transportation by volunteer drivers using their own vehicles. Volunteer agencies often require advance notice in order to assure that a trip can be scheduled.

Other Types of Transport

1. Train - Clients may travel by train if they are going to a covered medical service out of the area and if train is the least costly, appropriate type of transport. **Must be paid by branch - refer client to branch office.**
2. Airplane - Clients may travel by airplane if it is the most appropriate mode of transport. Air travel may be authorized because of distance or to facilitate arriving at the appropriate time for an extraordinary appointment. Out-of-state air travel must be authorized by the OMAP. **Must be paid by branch - refer client to branch office.**
3. Inter-city or interstate bus - e.g. Greyhound or other carrier, may be used for persons who must travel long distances but who are able to use the bus. **Must be paid by branch - refer client to branch office.**
4. Rental Vehicle - Rent a specialized vehicle which can accommodate a client with special needs. May be less costly to rent a vehicle if client can drive or someone can drive the client rather than paying a transportation provider for the same transport. Example: Person in wheelchair needs to go a long distance, rent a wheelchair van and family member drives the client rather than transporting by wheelchair van transport service. **Must be paid by branch - refer client to branch office.**

Arranging other types of transportation may include arranging transport to the station or airport and arranging transportation to the medical appointment at the end of a trip. This may require coordination between the local branch office and the Medical Transportation Program.

PROVIDER PROCEDURES

Provision of Service

Transportation providers are expected to provide quality service incorporating the

following elements:

1. Courtesy to customers
2. Strict Confidentiality
3. Clean Vehicles
4. On-time Pickup
5. Vehicle and Driver Safety

Transportation Provider Responsibilities

The responsibilities of contracted transportation providers are as follows:

1. Accept referrals from The Brokerage for transportation
2. Provide transportation as authorized
3. Prepare and submit billing
4. Prepare other reports as required

Maintenance of Service

1. The transportation provider shall maintain a business location at which it may be contacted for the purpose of responding to transportation requests and authorized by The Brokerage at all hours stated in the transportation provider application. Changes in hours of service must be reported to the Brokerage within three days of the determination that the change will be made, or at least within one working day following implementation of the change.
2. The transportation provider shall notify the Brokerage within *two* business days in the event of a change in the status of any local, state, or federal licenses or certifications.
3. In the event of any change in the information provided by the transportation provider in the Agency Profile Section of the contract, the transportation provider shall provide the Brokerage with updated information within thirty days of the changes.
4. Changes in rates established pursuant to a fee-for-service transportation provider contract may be proposed at times other than the regular annual contract amendment at the discretion of the transportation provider.

Transportation Provider Documentation

Information provided by The Brokerage to the transportation provider regarding ride authorization must be maintained by the transportation provider for a period no less than three years.

Transportation providers shall provide transportation from Medicaid reimbursable services only as prior authorized by The Brokerage. The transportation providers records should be retained for examination during audits and site visits.

Transportation Provider Billing Procedures

No-show Policy

No reimbursement shall be made to a transportation provider if a client is not at the appointed pick up location, date, and time, or if the client notifies the transportation provider at the time of pick up that they do not require the scheduled ride. The transportation provider shall report each incidence of a client no-show to The Brokerage for follow up. When making a report to the Brokerage, the transportation provider should include any information they have about the situation such as:

1. A neighbor reports that the client was transported by a friend;
2. The appointment was canceled, client failed to notify The Brokerage;
3. The client wasn't home;
4. This was the second occurrence for the same client, etc.

If a client is transported to a medical appointment and the medical provider has canceled the appointment without informing the client or the transportation provider, the transportation provider shall be reimbursed for that transport.

Providers may not charge a client for a no-show.

Donations for Rides

Medicaid payment is to be considered payment in full for transportation services provided to Medicaid clients. Medicaid clients will be aware that they are not required or expected to donate to the cost of the transportation when using transportation services. Any solicitation for reimbursement (including tips) by the transportation provider is not allowed.

Shared Rides

If Medicaid rides are shared with non-Medicaid riders, the cost of the ride shall be shared among riders. Medicaid shall not supplant or supplement other funding sources.

APPENDIX

Client Reports (CSI)

The Brokerage Procedures

The purpose of this procedure is to insure that the complaints and compliments are documented, and the appropriate action is taken as needed to ensure the health, safety, and comfort of clients transported by the Brokerage.

I. DEFINITIONS

Customer Service: Customer Service is the ability of the Brokerage employees and transportation providers to deliver safe, dependable, and reliable service by treating customers with courtesy and respect.

Compliment: A Compliment is any positive statement or comment received regarding the favorable performance of a The Brokerage employee and/or transportation provider. Compliments can also pertain to general observations about or experiences with the the Brokerage or transportation providers.

Complaint (Non-Urgent): A Non-Urgent complaint is any critical or negative statement or comment received concerning an experience, observation, or opinion about The Brokerage services, The Brokerage employees, or the transportation providers.

Complaint (Urgent): An Urgent Complaint is any serious action that, if true, violates a law or endangers public safety. This definition encompasses allegations of physical abuse, serious verbal abuse, sexual misconduct, harassment or abuse; racial or ethnic harassment or discrimination; substance abuse, serious violations of the American with Disabilities Act; traffic crimes that endanger public safety or result in injury or death; or any other similar conduct that requires immediate action and investigation.

II. PROCEDURE FOR HANDLING CUSTOMER SERVICE INFORMATION

A. Initial steps

1. The Customer Service Representative (CSR) or other The Brokerage employee shall document all compliments and complaints in the approved manner
2. The CSR or other The Brokerage employee shall evaluate the information to determine if it is a non-urgent complaint. If it is non-urgent complaint or compliment go to

If urgent go to C. Urgent Complaint Procedure.

B. Non-urgent procedure

1. If the lead CSR or Quality Assurance staff believe that further action is needed, the lead will take appropriate action, document the action taken, and immediately forward completed document to a supervisor.
2. The Supervisor shall review to ascertain whether appropriate action was taken, and shall follow up within **48** hours to close and route document for formal data processing.

C. Urgent Complaint Procedure

1. If staff taking the report determine that the incident being reported is of a serious nature and could endanger a client, put the client at risk of being harmed, or if a client has been injured or victimized, the report is immediately be forwarded to a supervisor or the Brokerage Manager.
2. If a determination is made that the report needs immediate action and could or has resulted in harm, the report is immediately forwarded to Brokerage management staff.

HANDLING COMPLAINTS:

Some of the basics:

1. When working with people there will always be conflict.
2. Although anger may be directed at you, people are generally not angry with you personally, but are angry over an event or something that has happened to them.
3. Anger is generally a response that occurs when no other means to control or efforts to resolve a situation have worked. Anger is a last attempt to control and is usually a manifestation of another emotion e.g. fear, disappointment, frustration. Identifying the feeling/issue can go a long way toward resolving the problem.
4. Some people consciously use anger to get what they want.
5. When someone is angry, it generally is not beneficial to be angry back.

When someone calls to complain ask if they are calling long distance. If they are, call them right back.

When dealing with callers who have complaints the best response is to listen and allow the person to tell their side of the issue. Listen to the complaint, don't try to manage the complainant. Let them know you are listening by restating what they are saying or by acknowledging their feelings, e.g. "That must be really hard for you." or "I can tell you are upset."

If a client is angry because they have been denied service or want something changed in their transportation authorization and you cannot make the change they request, do not try to settle the issue during the initial phone call even if you know the answer. Even if the answer is simple, people don't like to think their complaint is simple. Tell the caller you will check into it and see what can be done and call them back. Call back later the same day or the following day with the answer or the response, or an update on what is happening.

If you can't make it better, offer the caller options about the next steps they can take. Clients have a right to a local review or fair hearing if service has been denied. Make certain they know their rights and how to proceed. Anyone has a right to write their legislators, the governor, or the President if they wish. Try to tell them all the avenues they can take to complain.

Never discourage a caller from complaining. Don't tell them they shouldn't complain or that they took the wrong steps to complain. If you are not the person who can solve their problem or give them an answer, try to find out what they should do or whom they can contact. Provide them with the telephone number if possible.

Never retaliate against the person for complaining. Don't say things like "You didn't need to call the governor," or "I could have fixed that," or "Why didn't you call me first?"

If you have calls from legislators, the governor's office, or the media (newspapers, radio, television, etc.) pass those on to the Brokerage Coordinator. If a person is abusive, tell them you will transfer them to a supervisor, and put them on hold until the supervisor can respond. You can always respond, "Would you like to have my supervisor call you?"

Refocus the angry person. Try to get them engaged in a problem solving process such as "Let's work to try to see what we can do to solve this problem. Here's what I can do."

Remember, part of your job is to be an advocate. If there really are problems that can't be resolved or something that you think should be changed, tell the supervisor or Brokerage Manager so action can be initiated at a higher level. Legislators or other people in a position to make some change may not know what impact a policy or law has on the caller or client.

When people are not making sense, or are irrational, turn them over to a supervisor or the Brokerage Manager.

Finally:

1. Do not take people's anger toward you personally.
2. Emotionally remove yourself from the interaction (do not get angry back).
3. Remain the adult in the conversation, do not get hooked into interacting on the level of the person who is complaining.
4. Do not feel that you have to take abuse. If a caller becomes abusive, tell them you are going to hang up, and then do it. The other option is to tell them you will get a supervisor, then put them on hold, and have a supervisor pick up the call.
5. Remember that complaints are a method of finding out about the service we are providing. We may learn something we didn't know or develop a different way of doing something because of a complaint. In other words, complaints can sometimes have positive results for the program.
6. Listen to the complaint - many are valid.
7. Document all complaints.

Finally, if you are called by someone you are fairly certain is going to **have ongoing** complaints or issues with the program document the substance (actual conversations) when contact has been made. If you think or know the client will request a fair hearing, be sure to document everything. This is extremely important because if it isn't documented, it didn't happen, or it didn't happen the way you said it did.

Separate files need to be kept on each client who has a complaint which may be taken to a higher level. Documentation is also helpful in developing a record or history which can demonstrate a pattern or can indicate a personality problem or an emotional or mental problem which may be affecting the person's ability to reason or control their behavior.

DENIAL LETTER

Date:

Client Name

Dear :

On _____ you asked for a ride to go to Medical Practitioner Name and Address.

We did not give you a ride because:

If you do not agree with this decision you may ask for a fair hearing by calling your branch office or case manager.

Hearings are held before a hearings officer. Some hearings are held by phone. You can have people testify for you. You can have a lawyer or someone else help you. **We** cannot pay the costs for witnesses or a lawyer. You can get free legal help from a legal aid office or the local bar association. If you want a hearing, you must ask for one **within 45** days from the date of this notice.

Your cash and medical benefits can stay the same until the hearing decision. If you want them to stay the same, you must ask your branch office for a hearing by a certain date. The date is the "effective date" on the notice, or 10 days after the "date of notice". You must ask for a hearing by whichever date is later.

If your benefits stay the same and the hearing is not in your favor, you must pay the State back the amount you were not entitled to. If you let your benefits go down or stop and the hearing is in your favor, the State will pay the amount you were entitled to.

If you have questions about having a hearing, please call your case manager.

Sincerely,

Medical Transportation Program
cc: Case Worker
Branch:

DOCTOR LETTER

Date:

Doctor Name
Address

Dear Dr. _____,

_____, has requested that the Medical Transportation Program (The Brokerage) provide transportation to and from medical appointments. The objectives of The Brokerage are to ensure clients have access to medical care and to provide the least costly method of transportation which will meet the clients' needs. We have a variety of options available for transportation, including bus tickets or passes, taxi or sedan rides, van rides, wheelchair equipped vehicles, or stretcher car transport.

We would appreciate your assistance in determining which type of transportation is appropriate for _____. If _____ is unable to use the public transit, please provide a brief statement regarding the client's mobility limitations that The Brokerage staff need to consider to make an informed decision. **Please be aware that bus routes are wheelchair accessible; and, that all hospitals and large medical facilities are located on the fixed route bus route system.**

Please indicate the appropriate type of transportation below:

_____ Can use bus for all transportation to and from medical appointments
_____ Can use bus for medical appointments except when _____

_____ M u s t u s e t a x i b e c a u s e :

_____ Needs wheelchair van
_____ Must be transported in supine position but does not require medical attention during the ride

of Client's medical problem is temporary or may change. Review need for current type of transportation in _____ months.

Thank you for your assistance in helping us make the appropriate decision regarding this client's medical transportation needs. If you have any questions, please call at _____.

Physician's signature: _____
Date: _____

Sincerely,

C.S.R.
FAX:

NO-SHOW LETTER

Date:

First Last Name
Address
City, State, Zip code

Prime Number:

Dear First Last:

According to our records, a trip was ordered for you on Service Dates, but the transportation company has reported that you were either not home or turned ride down when they arrived. If you could not take this ride because of an unusual situation, such as medical emergency or a problem with the ride provider, please call and ask to speak to a Supervisor

It is important for you to cancel a ride as soon as you know you will not need it. The Medical Transportation Program is open from 7:00am to Midnight every day, including Saturday and Sunday.

Please understand that when a trip is not taken, transportation companies become late. When this happens, other clients will arrive late to their medical appointments. Transportation companies are only paid for trips that are taken; and, the transportation company, may decide not to provide future rides to people who do not take scheduled trips.

Thank you for your cooperation. If you have any other questions, please feel free to call a Supervisor at or . We look forward to serving your medical transportation needs.

Sincerely,

Medical Transportation Program

cc: Case Manager

Branch